

**OCTOBER 2021****Friday 1 October**

- 0900-0934 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Sarah Dines MP and Andrew Griffith MP
- 0934-0948 Dashboard + Chancellor of the Exchequer, Stephen Barclay (CDL), SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard (NHS England), Jenny Harries (NHS Test & Trace), Dan Rosenfield, Simon Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, William Warr, Edward Wynne-Evans, James Philips, Rob Harrison, Kathy Hall, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price, Susan Hopkins, Kate Joseph (HMT), Phil Duffy (HMT), Thomas Waite, Keith Willett (NHS), Lewis Neil (NHS), Steve Powis and Claire Pimm
- 0948-1012 Supply Chains issues + Stephen Barclay (CDL), SoS/DfT and Dan Rosenfield
- 1012-1022 With Dan Rosenfield
- 1023-1034 In office
- 1035-1055 Meeting with Dave Lewis (Director, A Bird's Eye View) to discuss potential role as PM's Supply Chain Adviser + Dan Rosenfield and Martin Reynolds
- 1058-1104 With Dan Rosenfield and Henry Martin Reynolds
- 1105-1139 Prep ahead of interview with Steven Swinford + Rosie Bate-Williams, Max Blain, Munira Mirza, Jack Doyle and Dan Rosenfield
- 1140-1225 Steven Swinford (The Times) interview
- 1227-1243 With Dan Rosenfield and Declan Lyons
- 1245-1249 With Declan Lyons
- 1249-1328 Prep ahead of BBC Regional Broadcast Round + Leonora Campbell
- 1328-1617 BBC Regional Broadcast Round + Leonora Campbell, Shelley Williams-Walker, Catherine Rostron and Edward Oldfield

1617-1619 Photo with the COVID Testing Team  
 1619-1633 In private office discussing fuel with Jack Doyle, Stuart  
 Glassborow and Dan Rosenfield  
 1633-1740 Prep ahead of Party Conference speech + Munira Mirza, Jack  
 Doyle, Henry Newman, Meg Powell-Chandler and Dan Rosenfield  
 1810-1902 In office  
 1902 To Flat

### Saturday 2 October

*Political visit to Leeds  
 Conservative Party Conference, Manchester*

1045 Speech prep  
 1323 Depart No10 for Kings Cross (with bikes)  
 1335 Depart Kings Cross for Leeds on train  
 Speech prep  
 1548 Arrive Leeds Station. Depart for hospital visit (with bikes)  
 1600 Arrive Leeds General Infirmary Hospital. Met by Julian Hartley  
 (Chief Executive) and Dame Linda Pollard DBE (Chair)  
 Change into PPE  
 1605 Tour of construction site and view plans for new hospital led by  
 Tom Blackburn (Project Manager)  
 1610 Digi clip  
 Take off PPE. Walk to main hospital  
 1620 Private meeting with at hospital with  
 Julian Hartley, Chief Executive  
 Dame Linda Pollard, Chair  
 Tom Riordan, CEO, Leeds City Council  
 Dr Jason Broch GP and Clinical Chair of Leeds CCG  
 1630 Walk to MRI Centre. Led by Penny Dutton, Lead Diagnostic  
 Radiographer  
 1635 Meet patients in pre-MRI checks  
 1640 Observe MRI machine from viewing gallery  
 1645 Prep  
 1700 Broadcast clip  
 1715 Regional huddle  
 1720 Depart for Manchester (with bikes)  
 1820 Arrive at Midland Hotel. Met by Deborah Toon (President of the  
 National Conservative Convention) and Oliver Dowden (Party  
 Chairman)  
 Greet John Laird (General Manager, Midland Hotel)  
 Downtime (PM Suite)

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1910 Depart for Raddison Edwardian on foot  
 1915 CCHQ staff drinks reception  
 1945 Depart for Midland Hotel on foot  
 1950 Dinner  
 2015 Speech prep

Sunday 3 October

*Conservative Party Conference, Manchester  
 Youth Club visit*

0800 Breakfast  
 0830 Media prep (Room 445, Midland Hotel)  
 0900 Depart Midland Hotel for Salford (with bikes)  
 0915 Arrive MediaCityUK (Salford M50 2EQ)  
 Prep  
 0935 Andrew Marr sit down interview  
 1000 Depart for visit (with bikes)  
 1025 Arrive HideOut Youth Zone (1 Queens Avenue, Manchester M12 5PX). Met by Kathryn Morley (Chief Executive, OnSide), Adam Farricker (Chief Executive, HideOut) and Joe Amos (Head of Youth Work) + Home Secretary  
 1030 Coffee with senior staff and Fred Done, lead donor  
 1040 Play ping pong  
 1045 Painting  
 1050 Baking cookies  
 1100 Prep  
 1115 National clip  
 1130 MEN interview  
 1140 Build back better boxing  
 1145 Depart for Manchester Central (with bikes)  
 1200 Arrive Manchester Central  
 1210 National Conservative Convention  
 Introduction by Peter Booth, Chairman  
 PM short speech and Q&A  
 1240 Return to suite  
 Media prep  
 1300 ITV Regional Interviews (Room 445, Midland Hotel)  
 Emma Hutchinson, ITV Anglia  
 Tom Sheldrick, ITV Border  
 Alison Mackenzie, ITV Central  
 Lise McNally, ITV Granda  
 Simon Harris, ITV London



Phil Hornby, ITV Meridian  
 Kathryn Sansom, STV  
 Tom Sheldrick, ITV Tyne Tees  
 Tracey Magee, UTV  
 Adrian Masters, ITV Wales  
 David Wood, ITV West  
 Harry Horton, YTV  
 1400 Lunch  
 1415 Digi filming slot  
 Build Back Better digi clip  
 1430 Meet Arlene Foster  
 1500 Speech prep  
 1805 Depart for receptions  
 1810 East Midlands Reception (Trafford Room, Midland Hotel)  
 1825 Walk to reception  
 1830 Gibraltar Reception (Alexandra B, Midland Hotel)  
 Short speech  
 1835 Walk to Manchester Central  
 1840 West Midlands Reception  
 Charter 3  
 1855 Walk to reception  
 1900 South West Reception  
 Charter 4  
 Short speech  
 1915 Return to Midland Hotel  
 1930 Royal British Legion Engagement meeting with Charles Byrne  
 (Director General, RBL) and Alison Bunn (RBL Area Manager for  
 Greater Manchester & Lancashire) (Room 434, Midland Hotel)  
 1945 IXSR Association drinks (Room 434, Midland Hotel)  
 2025 Depart for receptions  
 2030 Women2Win Reception (Fairclough, Midland Hotel)  
 Short speech  
 2045 Walk to reception  
 2050 Conservative Councillors Association Drinks Reception  
 (Alexandra B, Midland Hotel)  
 Short speech  
 2105 Incentive Scheme Association Awards Drinks Reception  
 2115 Depart for Manchester Central  
 2120 Welsh Reception  
 Charter 4  
 Short speech



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2135 Walk to reception  
 2140 Scottish Reception  
 Exchange 9  
 Short speech  
 2155 Walk to reception  
 2200 Northern Reception  
 Charter 1  
 Short speech  
 2215 Return to suite (Midland Hotel)

Monday 4 October

*Conservative Party Conference, Manchester*  
*Network Rail political visit*

0815 Morning Meeting (Teams) (Room 445, Midland Hotel)  
 0830 Political prep (Room 445, Midland Hotel)  
 0900 Depart for visit (with bikes)  
 0910 Arrive Network Rail (Queens Road Compound, Queens Road,  
 Miles Platting, Manchester M40 8BA). Met by Sir Peter Hendy  
 (Chair, Network Rail) and Steve Tait (Site Engineer)  
 0915 Put on PPE  
 0920 Site meeting to view plans  
 Sir Peter Hendy, Chair, Network Rail  
 Steve Tait, Site Agent  
 Llinos Owen, Site Agent  
 Rob McIntosh, Network Rail Regional Director  
 Phil James, Network Rail Route Director  
 Neil Holm, TRU Director  
 0930 View site from scaffolding tower. Led by Steve Tait, Site Agent  
 0935 Digi clip  
 0940 Walk along new service road  
 0945 Grading and levelling stone  
 0950 Chat with apprentices  
 0955 Prep  
 1010 Broadcast clip  
 1025 Farewells and depart for Midland Hotel (with bikes)  
 1035 Arrive Midland Hotel  
 Prep  
 1105 Meet Jeffrey Donaldson, Leader of the DUP (Room 434)  
 1135 Downtime (PM Suite)  
 1155 Depart for Manchester Central  
 1200 Chancellor of the Exchequer's speech (Manchester Central)

1230 Return to Midland Hotel  
 Lunch  
 1255 Depart suite  
 1300 Business Day lunch (Trafford Suite, Midland Hotel)  
 Met by Constantin Cotzias, European Director, Bloomberg  
 Introduction by Constantin Cotzias  
 PM words  
 1320 Return to suite  
 Media prep  
 1350 Media coffee with Chris Evans (Editor, The Daily Telegraph), Ben  
 Riley-Smith (Political Editor, The Daily Telegraph) and Phil  
 Johnston (Assistant Editor, The Daily Telegraph) (Room 434, The  
 Midland)  
 1410 Prep  
 1415 Media coffee with Geordie Greig (Editor, Daily Mail) and Jason  
 Groves (Political Editor, Daily Mail) (Room 434, The Midland)  
 1435 Prep  
 1440 Media coffee with Tony Gallagher (Deputy Editor, The Times),  
 Steven Swinford (Political Editor, The Times) and Oliver Wright  
 (Policy Editor, The Times) (Room 434, The Midland)  
 1500 Prep  
 1530 Media coffee with the Allister Heath (Editor, The Sunday  
 Telegraph) and Ed Malnick (Political Editor, The Sunday  
 Telegraph) (Room 434, The Midland)  
 1645 Speech prep (PM Suite)  
 Build Back Better Digi Clip  
 1715 Depart for receptions  
 1720 Blue Room drop-in (Blue Room, Charter 2)  
 1810 Private chat with Malik Karim, Party Co-Treasurer  
 1820 Walk to reception  
 1825 Eastern Reception (Charter 4)  
 Short speech  
 1840 Return to Midland Hotel  
 1900 Walk to reception  
 1905 London Reception (Alexandra B, Midland Hotel)  
 Short speech  
 1910 Northern Ireland Reception (Victoria Suite)  
 1920 Return to suite  
 1925 Media dinner with Victoria Newton (Editor, The Sun), James Slack  
 CBE (Deputy Editor, The Sun), David Wooding (Assistant Editor  
 (Politics), The Sun) Harry Cole (Political Editor, The Sun) and

- Trevor Kavanagh (Columnist and former Political Editor, The Sun)  
(Room 445, Midland Hotel)
- 2025 Walk to reception
- 2035 Candidates Reception (International Lounge)  
Short speech
- 2050 Political Editors drinks (Central 6)
- 2105 Walk to reception
- 2110 South East Reception (Exchange 9)
- 2125 Return to suite
- 2130 Speech prep

Tuesday 5 October*Conservative Party Conference, Manchester*

- 0700 Media prep (Room 445, Midland Hotel)  
Build Back Better Digi Clip
- 0720 Depart for Manchester Central
- 0730 BBC Breakfast interview (Conference Studio)
- 0755 LBC (Conference Studio)
- 0810 Today Programme (Exhibition Hall)
- 0830 Times Radio interview (Exhibition Hall)
- 0845 Exhibition tour (Exhibition Hall)
- 0855 Return to suite. Media prep
- 0910 Political Editor interviews (Room 434/445, Midland Hotel)  
GB News, ITV, BBC, Sky, Channel 5, Channel 4
- 1025 Prep
- 1040 Media coffee with Roula Khalaf (Editor, Financial Times) and  
George Parker (Political Editor, Financial Times) (Room 434,  
Midland Hotel)
- 1100 Prep
- 1105 Media coffee with Gary Jones (Editor, Daily Express), Michael  
Brooker (Editor, Sunday Express), Collette Harrison (Deputy  
Editor, Daily Express), Macer Hall (Political Editor, Daily  
Express) and David Maddox (Political Editor, Sunday Express)  
(Room 434, Midland Hotel)
- 1125 Prep
- 1130 Media coffee with Katherine Viner (Editor-in-Chief, The  
Guardian) and Heather Stewart (Political Editor, The Guardian)  
(Room 434, Midland Hotel)
- 1215 Lunch
- 1330 Depart suite
- 1355 Critical Seats Fundraising Lunch (Alexandra Suite, Midland Hotel)



Short speech  
 1400 Speech prep picture and digi clip (Room 445, Midland Hotel)  
 1415 Speech prep  
 1600 Carrie arrives  
 c.1800 Watch Carrie give speech at LGBT reception  
 1845 Meet Wol Kolade and CCHQ interns (Room 445. Midland Hotel)  
 1900 Depart for reception  
 1905 Treasurers Drinks Reception (Trafford Suite, Midland Hotel)  
 Short speech  
 1925 Depart for Manchester Central  
 1930 Walk through speech (Auditorium, Exchange Hall)  
 2000 Return to suite. Dinner with Carrie  
 Speech prep  
 2230 Senior donor drinks with Carrie (Ben Elliott's Suite, Room 347, Midland Hotel)  
 2245 Return to suite

### Wednesday 6 October

*Conservative Party Conference, Manchester*

0745 Speech prep  
 1045 Thank hotel staff  
 1050 Meet thank Manchester Central staff  
 1055 Meet and thank police  
 1100 Depart for Manchester Central with Carrie  
 1105 Prep backstage  
 1130 Walk-on video  
 1135 PM Speech  
 1220 Depart for station (with bikes)  
 1250 Arrive at Warrington  
 Hold at Museum of Policing in Cheshire (Warrington Police Station)  
 1322 Depart for London on train  
 1519 Arrive London Euston  
 1520 Depart for No10 (with bikes)  
 1536 Return to No10. To Flat  
 1552 To office  
 1602-1642 Dashboard meeting + Chancellor of the Exchequer, Stephen Barclay (CDL), SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard (NHS England), Jenny Harries (NHS Test & Trace), Dan Rosenfield, Simon Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry

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- Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, William Warr, Edward Wynne-Evans, James Philips, Rob Harrison, Kathy Hall, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford (presenting), Natasha Price, Susan Hopkins, Kate Joseph (HMT), Phil Duffy (HMT), Thomas Waite, Keith Willett (NHS), Lewis Neil (NHS), Steve Powis, Claire Pimm and Steven Riley
- 1644-1700 Prep ahead of bilateral with Chancellor of the Exchequer + Dan Rosenfield, Munira Mirza and Huw Leslie
- 1700-1812 Bilateral with Chancellor of the Exchequer + Dan Rosenfield, Stuart Glassborow, Simon Case, Munira Mirza and Hew Leslie
- 1812-1830 Box work
- 1830-1859 Phone call with Her Majesty The Queen (private)
- 1905 Dinner with Chancellor of the Exchequer + Carrie (Flat)

Thursday 7 October*PM Holiday - Spain*

- 0714 Depart London Heathrow for Malaga
- 1043 (BST+1) Arrive at Malaga Airport
- 1230 Arrive at Finca Torre de Tramos (Calle el Molinilo, 29679 Benahavis, Malaga)

Friday 8 October*PM Holiday- Spain*

- 0800-0850 Run on Estate to local dam + Wilfred

Saturday 9 October*PM Holiday - Spain*

- 0800-0850 Run on Estate to local dam + Wilfred
- 1400-1500 Walk on Estate with Carrie and Wilfred. Visit to Garden Rooms/Detectives villa
- 1630-1830 Walk around Estate with Carrie and Wilfred

Sunday 10 October*PM Holiday - Spain*

- 0800-0840 Run on Estate to local dam + Wilfred

Monday 11 October*PM Holiday - Spain*

- 0800-0840 Run on Estate to local dam + Wilfred

- 0845-0903 Pre-brief phone call with Tara Soomro, Will Gelling and Martin Reynolds ahead of Modi call
- 0904-0947 Phone call with Prime Minister of India + Will Gelling, Tara Soomro, Martin Reynolds, Rosie Bate-Williams, Simone Finn, Kiki Panayi, John Bew, Dan Rosenfield, Peter Hill, Sian Eastment, Georgie Barker, Jack Doyle, David Quarrey and Max Blain
- 0954-1000 MbS pre-brief phone call with Tara Soomro, Will Gelling, Martin Reynolds, Jaimie Norman and Dan Rosenfield
- 1001-1018 Phone call with MbS, Crown Prince of Saudi Arabia + Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Will Gelling, Tara Soomro, Jaimie Norman, Sian Eastment, David Quarrey, John Bew, Max Blain, Georgie Barker, Caroline Anning, Peter Hill and Mark Kent

Tuesday 12 October*PM Holiday - Spain*

- 0800-0910 Run on Estate to local dam + Wilfred
- 1030-1100 Prep ahead of bilateral with Chancellor of the Exchequer (Teams)
- 1105-1215 Bilateral with Chancellor of the Exchequer (Teams)

Wednesday 13 October*PM Holiday - Spain*

- 0800-0840 Run on Estate to local dam + Wilfred
- 0900-1015 Walk on Estate with Carrie and Wilfred
- 1128-1134 Prime Minister Kishida pre-brief with Martin Reynolds, Tara Soomro and John Bew
- 1136-1207 Phone call with Prime Minister Kishida of Japan + Martin Reynolds, Stuart Glassborow, Will Gelling, Tara Soomro, Sian Eastment, Kiki Panayi, John Bew, Max Blain, Caroline Anning, Rosie Bate-Williams, Peter Hill and Kazoka Yoshida-Ingham (Interpreter)

Thursday 14 October*PM Holiday - Spain*

- 0800-0915 Run on Estate to local dam + Wilfred
- 0920-0930 President Sisi pre-brief with Martin Reynolds, Tara Soomro and Jaimie Norman
- 0932-0959 Phone call with President Sisi of Egypt + Caroline Anning, Georgie Barker, Max Blain, Kiki Panayi, David Quarrey, Rosie Bate-Williams, Peter Hill, Tara Soomro, Martin Reynolds, John Bew and Jaimie Norman
- 1350 Depart Finca Torre de Tramores



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1529-1532 Phone call with Dame Barbara Woodward + Will Gelling  
 1606 Depart Malaga Airport  
 1826 Arrive London Heathrow  
 1939 Return to No10 with Carrie and Wilfred  
 Depart No10 for private appointment at Daunts Bookshop  
 (Marylebone High Street) + Wilfred  
 2046 Return to No10

Friday 15 October

*Murder of Sir David Amess MP*  
*Regional Cabinet Bristol - cancelled*

0824 Depart No10 for Paddington Station (with bikes)  
 0841 Board train at Paddington Station  
 0848 Depart Paddington Station for Bristol Parkway  
 1003 Arrive at Bristol Parkway and depart for school visit  
 1022 Arrive at Westbury-on-Trym CofE Academy (Channell's Hill,  
 Bristol BS9 3HZ). Met by Amanda Pritchard (Head Teacher) and  
 Nadhim Zahawi (SoS/DfE)  
 Move to Year 2 class. Help decorate promises to the planet +  
 SoS/DfE  
 1030 Move to garden. Help plan bulbs with SoS/DfE  
 Help students make bird feeders  
 Digi clip  
 Join mock COP summit  
 Prep  
 Regional media huddle  
 Photo with students  
 1135 Depart for GKN Aerospace (with bikes)  
 1149 Arrive at GKN Aerospace (Global Technology Centre, Taurus  
 Road, Patchway, Filton, Bristol BS34 6FB). Met by David Paja  
 (CEO, GKN Aerospace), Foreign Secretary and Minister Hands  
 Change into PPE  
 Tour of Global Technology Centre + Foreign Secretary  
 Meet staff preparing composite sheets for aircraft wing  
 manufacture  
 1205 Operate robotics assembly line  
 See electric powered Unmanned Autonomous Vehicle built to  
 demonstrate zero emissions flight  
 Move to innovation centre  
 1220 Meet Weston College students and GKN apprentices with Foreign  
 Secretary, Minister Hands and Minister Donelan

- Remove PPE  
Staff picture for official opening
- 1241 Depart Innovation Centre for-Rolls Royce (with bikes)
- 1248 Arrive at Rolls-Royce (Filton, Bristol BS34 7QE). Met by Warren East (CEO, Rolls-Royce) and Tom Bell (Defence President)
- 1249 Tour of assembly shop + Ben Wallace (SoS/MOD)  
Meet apprentices assembling typhoon aircraft engine
- 1301 Digi clip
- 1303 Walk to conference centre
- 1308-1322 Meet apprentices in Conference centre
- 1324-1334 Meeting with Dan Norris (Mayor of the West of England) + Michael Gove, Sarah Helferty and Dan Rosenfield
- 1334-1355 Lunch and prep
- 1355 With cabinet colleagues. Regional Cabinet cancelled.
- 1415 Depart Rolls-Royce for No10 (by car) + Dan Rosenfield, Martin Reynolds, Simon Case and Chief Whip (with bikes)
- 1429-1435 Phone call with Jack Doyle, Martin Reynolds, Gemma Ungood-Thomas, Dan Rosenfield, Chief Constable Ben Harrington, Simon Case and Mark Spencer (Chief Whip)
- 1550 Return to No10
- 1550 With Martin Reynolds, Simone Finn, Dan Rosenfield and Stuart Glassborow
- 1630 Phone call with David Amess (David Amess's son)
- 1710 Prep for bilat with Chancellor of the Exchequer + Stuart Glassborow
- 1745-1916 Bilat with Chancellor of the Exchequer + Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Simon Case and Eliza Ackland
- 1917 In outer office with Simon Case, Martin Reynolds, Dan Rosenfield and Simone Finn discussing the wreath for tomorrow
- 1937-1943 Phone call with Sir Kier Starmer
- 2009-2014 Phone call with the Sir Lindsay Hoyle (Speaker of the HoC) (private)
- 2020 To Flat

### Saturday 16 October

*Essex visit following the death of Sir David Amess MP  
No10/Chequers*

- 0809 Depart No10 for Essex (with bikes) + Gemma Ungood-Thomas
- 0902 Arrive Belfairs Methodist Church (Eastwood Road North, Leigh-on-Sea SS9 4NG). Met by:

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Ben-Julian Harrington, Police Chief Constable  
 Roger Hirst, Police Fire & Crime Commissioner for Essex  
 Sir Kier Starmer, Leader of the Opposition  
 Sir Lindsay Hoyle, Speaker of the House of Commons  
 James Duddridge MP  
 Margaret Borton, Mayor of Southend  
 Andy Lewis, Council CEO

0905 Lay wreath  
 0910 Depart for Police meeting  
 0920 Arrive Southend Police Station (Victoria Avenue, Southend-on-Sea  
 SS2 6ES)  
 0925 *Meeting with Essex Police and Gold Command + Gemma Ungood-Thomas*  
 1001 Depart for No10 (with bikes)  
 1106 Return to No10  
 1130 Depart No10 for Chequers + Carrie and Wilfred  
 1244 Arrive at Chequers + Carrie and Wilfred  
 1327 Rachel Johnson + 2 children arrive at Chequers  
 1500-1530 Walk with family and guests  
 1715 Guests depart

Sunday 17 October*Chequers/No10*

0740-0820 Run  
 1200 Nimco Ali arrives  
 1630 Nimco Ali departs  
 1733 Phone call with Jacob Rees-Mogg (private)  
 1750-1820 Walk  
 2013 Depart Chequers for No10  
 2110 Return to No10 + Carrie and Wilfred

Monday 18 October*House recalled for tributes to Sir David Amess MP*

0828 To office  
 0829-0836 Update on murder of Sir David Amess MP + Gemma Ungood-Thomas  
 0837 Prep for Fiji phone call  
 0845-0853 Phone call with Prime Minister Bainimarama of Fiji + Martin Reynolds, Will Gelling, Tara Soomro, Sian Eastment, Kiki Panayi, John Bew, Georgie Barker and Caroline Anning



- 0915-0945 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams, Sarah Dines MP, Andrew Griffith MP, Elise Larkin and Simon Ridley
- 0945-1000 Dashboard + Chancellor of the Exchequer, Stephen Barclay (CDL), SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard (NHS England), Jenny Harries (NHS Test & Trace), Dan Rosenfield, Simon Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, William Warr, Edward Wynne-Evans, James Philips, Rob Harrison, Kathy Hall, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford (presenting), Natasha Price, Susan Hopkins, Kate Joseph (HMT), Phil Duffy (HMT), Thomas Waite, Keith Willett (NHS), Lewis Neil (NHS), Steve Powis, Claire Pimm and Steven Riley
- 1000-1050 Vaccines Deployment meeting + SoS/DHSC, Chancellor of the Exchequer, SoS/DfE, Simon Case, CDL, Chris Whitty, Patrick Vallance, Minister for Vaccine Deployment, Amada Pritchard, Madelaine McTernan, Dan Rosenfield, Henry Cook, Simon Ridley, Jack Doyle, Will Musker, Samantha Jones, Chris Wormald, Munira Mirza, Simone Finn, Max Blain, Emily Lawson, Keith Willetts and Nick Hulme  
On Teams: Richard Sykes, Kate Joseph and Julia Kinniburgh
- 1050-1100 Short meeting with Dave Lewis + Dan Rosenfield and Stuart Glassborow
- 1100-1135 Supply Chains meeting + Martin Reynolds, Dan Rosenfield, Stuart Glassborow, Simone Finn, Chancellor of the Exchequer, Jack Doyle, CDL, Jess Glover, Phil Duffy (HMT), Olivia Shillabeer, Dave Lewis, Charles Sticland (MOD), Simon Case, Max Blain, Mark Sweeney (CO), Steffan Jones (CO), Rob Harrison (CO), Olivia Hampsher-Monk (CO) and Andrew Barnard (CO)
- 1141 Depart No10 for JCB Hydrogen Digger visit at QE11 Centre (on foot) (Broad Sanctuary, London SW1P 3EE). Met by Lord Bamford (Chairman, JCB) + Emily Beynon
- 1146 View Hydrogen Digger

- 1153 Walk into the QEII Centre  
Update on JCB's Hydrogen work + Emily Beynon  
Lord Bamford, Chairman  
Tim Burnhope, Chief Innovation and Growth Officer  
Bob Womersley, Product Innovation Director  
Ryan Ballard, Chief Engineer, Propulsion  
John Kavanagh, Group Communications Director
- 1212 Depart for No10
- 1218 Return to No10
- 1218-1248 Speech prep + Alex Marklew, Elise Larkin and Declan Lyons
- 1248-1311 Update meeting + Home Secretary, Dan Rosenfield, Gemma Ungoed-Thomas, NSA, Matthew Dukes (Metropolitan Police)
- 1315-1327 Prep ahead of Global Investment Summit and prep for the Bloomberg Interview + Tim Kiddell, Tara Soomro, Helen Twist, Oliver Christian, Dan Rosenfield, Caroline Anning, Shelley Williams-Walker, Stuart Glassborow, Simone Finn, Martin Reynolds, Jack Doyle and Rosie Bate-Williams
- 1330-1400 Interview with Bloomberg + Dan Rosenfield and Jack Doyle
- 1400-1402 Prep ahead of meeting with the First Ministers/deputy First Ministers + Michael Gove, Martin Reynolds, Henry Newman and Alice Rodgers
- 1402-1503 Virtual meeting with the First Ministers/deputy First Ministers + Michael Gove, Martin Reynolds, Henry Newman and Alice Rodgers
- 1430 Minute silence for Sir David Amess MP
- 1503-1513 In Flat
- 1513-1523 In outer office
- 1523 Depart No10 for HoC
- 1525 Arrive at HoC + Nicholas Howard and Declan Lyons
- 1527-1737 To Chamber for tributes + Andrew Griffiths MP, Sarah Dines MP and Nicholas Howard
- 1737 Depart Chamber to process to St Margaret's Church for Service for Sir David Amess MP
- 1847 End of Service  
Return to Central Lobby to sign book of condolence
- 1900 Depart HoC for No10
- 1904 Return to No10
- 1920-2130 Reception/Dinner for Global Investment Summit + Oliver Christian  
Shemara Wikramanayake, CEO & MD, Macquarie Group  
Ana Botin, Executive Chairman, Santander Group



Larry Fink, Chairman & CEO, Blackrock  
 Makoto Uchida, President & CEO, Nissan  
 Khaldoon Khalifa Al Mubarak, CEO & Managing Director,  
 Mubadala Investment Company  
 HE Yasir Othman Al Rumayyan, Governor, Public Investment  
 Fund and Chairman, Saudi Aramco  
 Anna Borg, President & CEO, Vattenfall  
 Natarajan Chandrasekaran, Executive Chairman, Tata Sons Group  
 Jamie Dimon, Chairman & CEO, JP Morgan Chase  
 Guillaume Faury, Group CEO, Airbus  
 Bill Gates, Chairman, Cascade Investment  
 Markus Krebber, CEO, RWE AG  
 Doug Leone, Managing Partner, Sequoia Capital  
 Jean Bernard Levy, Chairman & CEO, EDF Group  
 Lubna Olayan, CEO & Deputy Chair, Olayan Financing Company  
 Saad Sherida al-Kaabi, President & CEO, QatarEnergy  
 Stephen Schwarzman, Chairman & CEO, The Blackstone Group  
 Jes Staley, Group CEO, Barclays Plc  
 David Solomon, CEO & Chairman, Goldman Sachs  
 Emma Walmsley, CEO and Board Director, GSK  
 HH Sheikh Hamed bin Zayed Al Nahyan, Managing Director, Abu  
 Dhabi Investment Authority

## Tuesday 19 October

### *Global Investment Summit*

- 0805 Lateral flow test
- 0811 Depart No10 for Global Investment Summit
- 0818 Arrive Science Museum (Exhibition Road, South Kensington,  
London SW7 2D). Met by Sir Pian Blatchford (Director, Science  
Museum)  
Walk to Smith Centre  
Speech prep + Mark Kent, Dan Rosenfield, Tim Kiddell, Alex  
Hickman, Oliver Christian, Caroline Anning, Anouka Dhadda and  
Shelley Williams Walker
- 0914 Move to Plenary  
Hold in Green Room, mic up and walk onto stage when GREAT  
film finishes
- 0920 PM Keynote speech
- 0934 Walk off stage  
Reintroduced to stage. Walk on with Bill Gates
- 0940-0958 Discussion with Bill Gates moderated by Allegra Stratton



- 1000 Move to Smith Centre
- 1005-1014 Prep + Dan Rosenfield, Simon Case, Declan Lyons, Stuart Glassborow
- 10151111 Cabinet
- 1111-1114 Prep + Emily Beynon, Dan Rosenfield, Oliver Christian and Lord Grimstone
- 1115 Business meeting 1: Natarajan Chandrasekaran (CEO, Tata) + SoS/BEIS, Lord Grimstone, Dan Rosenfield, Emily Beynon and Oliver Christian
- 1103 Prep
- 1135 Business meeting 2: Henry Culp Jr (CEO, General Electric) + Dan Rosenfield, Emily Beynon and Oliver Christian
- 1350 Prep
- 1155 Business meeting 3: Anders Opedal (CEO, Equinor) + Dan Rosenfield, Maya Kolade, Oliver Christian and Anouka Dhadda
- 1219 Move to Innovation Hub
- 1215 Visit businesses in Innovation Hub
- 1235 Digi clip
- 1244-1251 Lunch with Oliver Christian, Dan Rosenfield and Shelley Williams-Walker
- 1251-1303 Pre-brief with SoS/BEIS, SoS/DfT, Lydia Edmonds, Emily Beynon, Oliver Christian, Dan Rosenfield, Shelley Williams-Walker and Katie Ostheimer
- 1305-1413 Automotive Roundtable + SoS/BEIS, SoS/DIT, SoS/Dft and Helen Whately (Exchequer Secretary to the Treasury), Emily Beynon and Oliver Christian
- Makoto Uchida, CEO, Nissan
- Alison Jones, UK Managing Director, Stellantis
- Markus Grüneisl, UK CEO/Plant Director, Mini Oxford, BMW
- Stuart Rowley, President Ford of Europe, Ford
- Matt Harrison, President and CEO, Toyota Europe, Toyota
- Avinash Rugoobur, President, Arrival
- Thierry Bolloré, CEO, Jaguar Land Rover
- Adrian Keen, CEO, InstaVolt
- Erik Fairbairn, CEO, PodPoint
- Bernard Looney, CEO, BP
- Isbrand Ho, CEO, BYD
- Dr Christian Fisher, Bosch
- Lei Zhang, CEO, Envision
- Daniel Li, Group CEO, Geely
- 1415 Business Brushbys:

Ben van Beurden (CEO, Shell)  
 Jo Taylor (CEO, Ontario Teachers' Pension Plan)  
 Jason Warner (President Europe, AB InBev)  
 José Ignacio Sánchez Galán (CEO, Iberdrola)  
 Sebastian Siemiatkowski (CEO, Klarna)  
 Mark Tucker (HSBC)  
 Brian Moynihan (Chairman & CEO, Bank of America)  
 Farewell with Sir Ian Blatchford, Gautam Shantilal Adani and  
 Dame Mary Archer  
 1520 Depart for No10 (with bikes)  
 1530 Return to No10  
 1545-1600 Video message recording session: Korean War remembrance  
 event/Dubai Expo/ASEAN Leaders Summit/Festival 2022  
 1600-1630 Meeting with David Frost + John Bew, Will Gelling and Martin  
 Reynolds  
 1630-1700 Small Group – PMQs prep meeting  
 1707 Depart No10 for Global Investment Summit closing reception  
 hosted by Her Majesty The Queen (Windsor Castle) + Dan  
 Rosenfield and Oliver Christian  
 1755 Arrive Windsor Castle. Met by senior Household Staff  
 Walk to Green Room  
 1800 Meet private group:  
 HH Sheikh Hamed bin Zayed Al Nahyan, MD ADIA  
 Bill Gates, Chairman, Breakthrough Energy and the Gates  
 Foundation  
 Poppy Gustafsson, CEO, Darktrace  
 Abigail Johnson, CEO, Fidelity Investments  
 Makoto Uchida, President & CEO, Nissan Motor Company  
 HE Yasir Othman Al-Rumayyan, Governor, Public Investment  
 Fund  
 Natarajan Chandrasekaran, Executive Chairman, Tata Sons Group  
 John Kerry, Special Presidential Envoy for Climate  
 1810 Her Majesty The Queen arrives and joins group  
 1825 Walk to Great Hall with Her Majesty The Queen  
 Host Her Majesty the Queen to meet two groups  
 1830 Business Group 1: Introduce to Her Majesty The Queen  
 Sunil Bharti Mittal, Founder & Chairman, Bharti Enterprises  
 Larry Fink, CEO, BlackRock  
 Stephen Schwarzman, Chairman, CEO & Co-Founder, Blackstone  
 Shemara Wikramanayake, MD& CEO, Macquarie Group  
 Tatuo Yasunaga, Chairman, Mitsui & Co Ltd



- 1840 Laxman Narasimhan, CEO, Reckitt Benckiser plc  
 Business Group 2: Introduce to Her Majesty The Queen  
 Jose Ignacio Sánchez-Galán, Chairman, Iberdrola  
 Jamie Dimon, CEO, JP Morgan Chase  
 Nigel Wilson, Group CEO, Legal & General Investment  
 Management  
 HE Khaldoon Khalifa Al Mubarak, CEO & MD, Mubadala  
 Investment Company  
 Ana Patricia Botin, Executive Chairman, Santander Group  
 Henrik Andersen, Group President & CEO, Vestas Wind System
- 1850 Business Group 3: Net Zero. Table lead will introduce group  
 Keith Anderson, CEO, Scottish Power  
 Mr Larry Culp Jr., CEO and Chairman, General Electric  
 Claudio Faccin, Executive Vice President, Hitachi  
 Bruce Flatt, CEO, Brookfield Asset Management  
 Patrick Fragman, CEO, Westinghouse  
 Alan Jope, CEO, Unilever  
 HE Mohamed Mansour, Chairman, Masour Group and Man  
 Capital  
 Brian Moynihan, Chairman of the Board, CEO, Bank of America  
 Anders Opedal, President and CEO, Equinor ASA  
 Damilola Ogunbiyi, CEO, Sustainable Energy for All
- 1900 Business Group 4: Tech. Table lead will introduce group  
 Alison Rose, CEO, NatWest Group  
 Levent Çakıroğlu, Chairman and CEO, KOC Holdings  
 Martin Jetter, Senior Vice President and Chairman, IBM Europe  
 Ron Kalifa OBE, Chairman, Network International  
 Uwe Krueger, Head, Industrials, Business Services, Energy &  
 Resources; Head, Europe, Middle East & Africa, Temasek  
 Igor Leprince, CEO, BAI Communications Group  
 Duncan Johnson, CEO, Northern Gritstone  
 David Meads, UK Managing Director, CISCO Systems  
 Rajeev Misra, Global CEO, Softbank Group International  
 Ajay Piramal, Chairman, Piramal Group  
 David Solomon, Chairman and CEO, Goldman Sachs  
 Jo Taylor, President & CEO, Ontario Teachers Pension Plan  
 Dame Emma Walmsley DBE, CEO, GlaxoSmithKline
- 1910 Business Group 5: Build Back Better. Table lead will introduce  
 group  
 Dr Alan Belfield, Chairman, Arup  
 Gert Dijkstra, Senior Managing Director, All Pensions Group



Arjun Gupta, President (Europe), GIC  
 Cressida Hogg CBE, Chair of the Board, Landsec  
 Claes Larsson, Executive Vice President, Skanska AB  
 Tony Lombard, CEO, LendLease  
 Damian Moloney, Head of Investments, International,  
 AustralianSuper  
 Adebayo Ogunlesi, Chairman and Managing Partner, Global  
 Infrastructure Partners  
 Jun Sawada, CEO, Nippon Telegraph & Telephone Corporation  
 Mark Tucker, Group Chairman, HSBC Holdings plc  
 Mr D. James Umpleby III, Chairman & CEO, Caterpillar Inc.  
 1920 Business Group 6: Net Zero. Table lead will introduce group  
 Warren East CBE, CEO, Rolls Royce  
 Charles Emond, Chief Executive Officer, CDPQ  
 Peter Harrison, CEO, Schroders  
 Mr Isbrand Ho, Europe Managing Director, BYD Company Ltd.  
 Charlie Nunn, CEO, Lloyds  
 Sharon Thorne, Chair, Global Board of Directors, Deloitte  
 Bill Winters CBE, Standard Chartered Bank  
 1930 Bid farewell and depart for No10  
 2005 Return to No10  
 2015 Depart No10 for private appointment with Carrie  
 2106 Return to No10

### Wednesday 20 October

#### *Northern Ireland*

0839-0845 Prep ahead of phone call with Prime Minister Ardern of New Zealand  
 0845-0908 Video call with Prime Minister Ardern of New Zealand (No9) + Tara Soomro  
 0910-0938 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams, Sarah Dines MP, Andrew Griffith MP and Elise Larkin  
 0838-1012 Dashboard + Chancellor of the Exchequer, Stephen Barclay (CDL), SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard (NHS England), Jenny Harries (NHS Test & Trace), Dan Rosenfield, Simon Finn, Martin

- Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, William Warr, James Philips, Rob Harrison, Kathy Hall, Steffan Jones, Emma Dean, Matthew Cornford, Natasha Price, Keith Willett (NHS), Lewis Neil (NHS), Claire Pimm and Steven Riley
- 1012-1030 PMQs prep with Declan Lyons
- 1030-1110 PMQs prep meeting
- 1115-1140 PMQs prep
- 1147 Depart No10 for HoC
- 1150 Arrive HoC + Joshua Kossoff, Nicholas Howard, Declan Lyons, Leonora Campbell, Emily Maister, Sarah Dines MP and Andrew Griffiths
- 1158 To Chamber for PMQs
- 1342 Return from Chamber to HoC office
- 1342-1435 Lunch and constituency staff meeting combined + Alex, Ann Sindall and Andrea
- 1435-1459 Meeting with Fiona Bruce MP + Declan Lyons, Chief Whip, Sarah Dines MP, Fiona Bruce MP + 1 official (name unknown) and David Burrows MP
- 1501-1551 Vaccine Deployment meeting + Simon Ridley, Will Musker, Dan Rosenfield, Keith Willett, Nick Hulme and Henry Cook
- 1557-1636 Energy Quad Meeting (Johanna Whittington, Sarah Mumby, Neil Johnson, Emily Beynon, Joanna Cowan, Henry Cook, Jess Glover, Chancellor of the Exchequer, Munira Mirza, Stephen Barclay (CDL) Jack Doyle and Lord Callanan
- 1636-1733 In HoC office with Declan popping in every now and again
- 1733 Depart for 1922 Committee
- 1802 Return to No10
- 1805-1830 Daily Mail Health for Heroes Reception + Ollie Ilott
- 1830-1905 Levelling Up White Paper + Henry Newman, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Beynon, Michael Gove, Andy Haldane, Simon Case, Munira Mirza, Jack Airey, Phoebe Brown, Neil O'Brien MP, Chris James and Jack Doyle
- 1910-1920 Prep ahead of dinner + Dan Rosenfield, Munira Mirza, Emily Beynon and Chris James
- 1920-2040 2001 Parliamentary Intake Anniversary Dinner  
Chris Grayling MP, Andrew Selous MP, Andrew Rosindell MP, Bill Wiggin MP, Richard Bacon MP, Dr Andrew Murrison MP,



Mark Francois MP, Jonathan Djanogly MP, Ian Liddell-Grainger MP, John Baron MP, George Osborne, David Cameron, Mark Simmonds, Mark Hoban, Mark Prisk, Peter Duncan, Lord Barker of Battle, Andrew Turner, Paul Goodman, Sir Hugo Swire, Hugh Robertson and Adrian Flook

2100 Depart No10 for Stansted Airport by car  
 2157 Arrive Stansted Airport  
 2223 Depart for Belfast on GBNI  
 2318 Land at Belfast City Airport  
 2328 Depart for Culloden Estate Hotel by car

#### Thursday 21 October

#### *Northern Ireland*

0010 Arrive Culloden Estate Hotel  
 Overnight  
 0814-0840 Breakfast and prep  
 0840-0920 Northern Ireland Legacy Legislation meeting + Will Gelling, John Bew, SoS/NI, Perm Sec/NI, Madeleine Alessandri  
 On Teams: Mark Sweeney, Chris Flatt, Munro's, Chris James, Henry Newman, Amy Fisher and Dan Rosenfield  
 0920-0948 Box work  
 0949 Depart for Armagh Cathedral (with bikes)  
 1047 Arrive Armagh Cathedral. Met by Rev Trevor Gribben (Clerk of the Assembly of the Presbyterian Church in Ireland)  
 1100-1155 Service  
 1200 Talk to community representatives  
 1210 Walk to Cathedral Library  
 1215 Church leaders' reception  
 1230 Farewell to hosts  
 Depart for Crumlin Integrated Primary School by car  
 Lunch in car  
 1335 Arrive Crumlin Integrated Primary School (27 Mill Road, Crumlin BT29 4XL). Met by Tony Young (Principal) and Barrie Clingen (Chairperson of the Board of Governors)  
 1340 Meeting with Tony Young (Principal) and Barrie Clingen + (Chairperson of the Board of Governors) + Will Gelling and John Bew  
 1350 Join Year 3 pupils in climate lesson  
 1400 Plant Centenary Tree with pupils  
 1405 Digi clip  
 1410 Prep



- 23 -

1430 Broadcast clip  
 1452 Depart for Aldergrove Flying Station by car  
 1510 Arrive Aldergrove Flying Station. Met by Brigadier James Senior CBE  
 1512 Brush-by with Brigadier James Senior CBE, Joint Military Commander Northern Ireland + Will Gelling and John Bew  
 1524 Board GBNI plane  
 1540 Depart for London on GBNI plane  
 1633 Arrive at Stansted Airport. Depart for No10 (with bikes)  
 1734 Return to No10. To Flat  
 1748 In private office with Dan Rosenfield, Martin Reynolds, Declan Lyons and Stuart Glassborow  
 1823-1828 With Martin Reynolds  
 1830 Depart No10 for James Brokenshire's wake (Speaker's House)  
 1905 Return to No10  
 1905-0910 Changing in office  
 1910-1914 With Ollie Ilott for pre-brief + Carrie and Wilfred  
 1914 Watch No Time to Die (No9) + Carrie and Wilfred

#### Friday 22 October

0855-0904 Prep ahead of bilateral with Chancellor of the Exchequer + Stuart Glassborow  
 0904-1004 Bilateral with Chancellor of the Exchequer + Stuart Glassborow  
 1004-1008 Pre-brief for China NSC + Tara Soomro  
 1008-1042 Prep-meeting ahead of China NSC + Tara Soomro, Martin Reynolds, David Frost, John Bew and Munira Mirza  
 1049-1100 Prep ahead of British Fashion Council meeting + Ollie Ilott, Simone Finn, Munira Mirza and Lydia Edmonds  
 1100-1150 Meeting with representatives from the British fashion industry + SoS/DCMS, CST, Ollie Ilott, Oliver Christian, Simone Finn, Munira Mirza and Lydia Edmonds  
 Gerry Murphy, Chair, Burberry  
 Caroline Rush CBE, CEO, British Fashion Council  
 Stephanie Phair, Chair, British Fashion Council and HMT Minister  
 1155-1255 Covid meeting + Declan Lyons, Will Musker and Simone Finn  
 1257-1313 Lunch  
 1303-1308 Covid test + Carrie and Wilfred  
 1315 Depart No10 for vaccine visit at Little Venice Sports Centre (10 Crompton Street, London W2 1ND) + Will Musker. Met by Dr Saul Kaufman, Clinical Lead  
 Meet reception staff and volunteers

Talk to patients waiting for booster vaccine  
 Digi clip  
 Prep  
 Broadcast clip  
 1340 Depart for constituency visit (Uxbridge)  
 1715 Depart Uxbridge for CCHQ  
 1755 CCHQ political slot (CCHQ)  
 1855 Return to No10. To Flat

Saturday 23 October

*No10*

0800-0852 Run + Wilfred  
 0920 Depart No10 for Science Museum + Carrie and Wilfred  
 1300 Return to No10  
 1527 Depart No10 for walk in Buckingham Palace Gardens + Wilfred  
 and Dilyn  
 1640 Return to No10

Sunday 24 October

*No10/Chequers*

0830-0855 Run  
 1028 Depart No10 for Chequers + Dilyn  
 1142 Arrive at Chequers  
 1309 Jessie Norman and Kate Bingham arrive  
 1311 Tim, Charlotte and Sam Dye arrive  
 1325 Justin Rushbrook and Remy Rushbrook arrive  
 1335 Lunch with guests  
 1730 Guests depart Chequers  
 1817 Depart Chequers + Dilyn  
 1935 Return to No10 + Dilyn. To Flat

Monday 25 October

0901 To office  
 0902-0915 Prep ahead of call with President Widodo of Indonesia + Tara  
 Soomro and Martin Reynolds  
 0916-0929 Phone call with President Widodo of Indonesia + Peter Hill, Jack  
 Doyle, Stephen Lovegrove (NSA), Henry Newman, Georgie  
 Barker, John Bew, Jonathan Black, Kiki Panayi, David Quarrey,  
 Sian Eastment, Jaimie Norman, Tara Soomro, Martin Reynolds and  
 Dan Rosenfield



- 0945-1015 Office meeting + Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 1015-1039 Dashboard + Chancellor of the Exchequer, Stephen Barclay (CDL), SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard (NHS England), Jenny Harries (NHS Test & Trace), Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, William Warr, James Philips, Rob Harrison, Kathy Hall, Steffan Jones, Emma Dean, Matthew Cornford, Natasha Price, Keith Willett (NHS), Lewis Neil (NHS), Claire Pimm, Steven Riley, Naomi Stanley and Catriona Simmons
- 1040-1046 With Stuart Glassborow
- 1046-1048 With AR and Martin Reynolds
- 1105-1120 Prep ahead of Children's climate change press conference + Gareth Rice-Jones and Tara Soomro
- 1120-1209 Children's climate change press conference (No9) + Gareth Rice-Jones, Jonny Piper, Chloe Westley, Jack Doyle and Tara Soomro
- 1210-1213 Digi clip for police recruitment stats
- 1214 Lunch and lateral flow test
- 1300-1323 Prep ahead of call with President Putin + Tara Soomro, Martin Reynolds, NSA and DNSA
- 1331-1415 Phone call with President Putin of Russia + Peter Hill, Rosie Bate-Williams, Jack Doyle, Stephen Lovegrove (NSA), Tara Soomro, David Quarrey, Caroline Anning, Georgie Barker, Max Blain, Martin Reynolds, Stuart Glassborow, Simone Finn, Henry Cook, Declan Lyons, Jack Doyle, Jaimie Norman, Sian Eastment, Steph Lis and Anna Shevchenko (Interpreter)
- 1417-1430 Prep ahead of G20 + Tara Soomro, Martin Reynolds, Dan Rosenfield, Will Gelling, Shelley Williams-Walker, David Quarrey, Jack Doyle, Rosie Bate-Williams, Georgie Barker, Jonathan Black, Peter Hill and Charlotte Earland
- 1430-1521 Prep ahead of COP26 + Tara Soomro, Martin Reynolds, Dan Rosenfield, Henry Cook, Anouka Dhadda, Sam Richards, Allegra



Stratton, Jonathan Black, Peter Hill, Simon Case, Jack Doyle,  
Rosie Bate-Williams, Shelley Williams-Walker, David Quarrey,  
Georgie Barker and Charlotte Earland

1526-1549 Box time + Simone Finn, Martin Reynolds and Declan Lyons  
discussing COP mascot

1549-1625 Prep ahead of bilateral with Chancellor of the Exchequer + Stuart  
Glassborow and Huw

1626-1717 Bilateral with Chancellor of the Exchequer + Stuart Glassborow,  
Dan Rosenfield, Simon Case and Munira Mirza

1718-1748 Political phone calls + Declan Lyons

1750-1825 Black History Month reception + Elise Larkin

1830-1850 End of day catch-up meeting + Jack Doyle, Elise Larkin, Stuart  
Glassborow, Martin Reynolds, Simone Finn, Henry Newman and  
Henry Cook

1928 Depart No10 for CCHQ Leaders Group drinks and dinner + Declan  
Lyons (5 Hertford Street) + Declan Lyons

2105 Return to No10

Tuesday 26 October

0842 To office

0845-0900 With Dan Rosenfield

0900-0915 Office meeting + Chancellor of the Exchequer, Chief Whip, David  
Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin  
Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross  
Kempsey, Shelley Williams-Walker, Declan Lyons, Munira Mirza,  
Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry  
Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel  
Adams, Sarah Dines MP, Andrew Griffith MP and Elise Larkin

0915-0930 Standards Committee Report + Jacob Rees Mogg, Chief Whip,  
Simone Finn, Dan Rosenfield, Martin Reynolds, Elise Larkin,  
Declan Lyons and Jack Doyle

0946 Prep ahead of DU Stocktake: electives backlog + Ollie Ilott

-1030 DU Stocktake: electives backlog + Dan Rosenfield, Emily Lawson,  
Simon Case, Henry Cook, Ollie Ilott, Mark Ewins, Richard  
Parasram, Sam Jones, Ed Middleton, Kathy Hall, Steve Powis.  
SoS/DHSC, Chris Wormald (DHSC), Adam Memon (DHSC),  
Amanda Pritchard, Jim Mackey (NHS), Pauline Philip (NHS),  
Julian Kelly, Elin Jones (DHSC), Chief Secretary to the Treasury  
and Will Garton (HMT)

1030-1100 COP speech prep + Tara Soomro, Allegra Stratton and Jack Doyle

- 1105-1115 Shipbuilding prep meeting + Jaimie Norman, Martin Reynolds and Dan Rosenfield
- 1120-1152 Shipbuilding meeting + SoS/MOD, Simone Finn, Dan Rosenfield, Martin Reynolds, David Quarrey, Henry Newman and Jaimie Norman
- 1153 Prep ahead of call with Prime Minister Chinh of Vietnam + Tara Soomro
- 1200-1226 Phone call with Prime Minister Chinh of Vietnam + Peter Hill, Martin Reynolds, Jaimie Norman, Sian Eastment, Kiki Panayi, Jonathan Black, John Bew, Georgie Barker, Caroline Anning and Dr Hang Nguyen (Interpreter)
- 1259 Prep ahead of phone call with Prime Minister Lee of Singapore
- 1301-1319 Phone call with Prime Minister Lee of Singapore + Peter Hill, Caroline Anning, Georgie Barker, Steph Lis, John Bew, Jamie Davies, Kiki Panayi, David Quarrey, Mark Kent, Sian Eastment, Martin Reynolds and Dan Rosenfield
- 1319-1330 Prep ahead of NSTC + Emily Beynon, Patrick Vallance and Andrew McCosh
- 1330-1450 National Science and Technology Council (NSTC)
- 1430-1435 With Dave Lewis, Stuart Glassborow and Dan Rosenfield ahead of Supply Chains meeting
- 1435-1527 Supply Chains meeting + Dave Lewis, Stuart Glassborow, Dan Rosenfield, Jack Doyle, Rosie Bate-Williams, Henry Cook, Simon Case, Jaimie Norman, Jess Glover (CO), Emma Payne (CO), Steffan Jones (CO), Olivia Hampsher-Monk (CO), Rob Harrison (CO), Mark Chappell (MOD), Charles Stickland (MOD), Olivia Shillabeer, Katie Smith and Tom Doherty
- 1530-1608 Small Group – PMQs prep meeting + Nicholas Howard, Joshua Kossoff and Declan Lyons
- 1608-1620 Prep ahead of meeting with Sadiq Khan, Mayor of London + Dan Rosenfield, Simone Finn, Elise Larkin and Munira Mirza
- 1620-1703 Meeting with Sadiq Khan, Mayor of London + Dan Rosenfield, Simone Finn, Elise Larkin and Munira Mirza  
Richard Watts, Deputy Chief of Staff  
Heidi Alexander, Deputy Mayor for Transport  
Sarah Gibson, Head of Government and Relations
- 1705-1719 In office with Carrie and Wilfred for covid tests
- 1720-1728 Prep ahead of Foreign Secretary bilateral
- 1730-1825 Bilateral with the Foreign Secretary (Liz Truss) + Henry Newman, John Bew, Jaimie Norman, Martin Reynolds and Dan Rosenfield
- 1827-1846 With Declan Lyons



1847-1905 MP Engagement drinks  
 1916 Depart No10 for private appointment with Dan Z Reinstein  
 (London Vision Clinic, 138 Harley Street, London W1G 7LA)  
 2105 Return to No10  
 2108-2112 In outer office

Wednesday 27 October*Spending Review/Budget*

0829 To office  
 0829-0833 With Stuart Glassborow  
 0833-0907 Cabinet  
 0909-0912 In outer office  
 0912-0919 With Will Musker discussing NHS mandatory vaccines  
 0920-0923 With Simone Finn and Dan Rosenfield  
 0932-1000 Dashboard + Chancellor of the Exchequer, Stephen Barclay  
 (CDL), SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris  
 Whitty (CMO), Steve Powis (NHS England), Jenny Harries (NHS  
 Test & Trace), Dan Rosenfield, Simone Finn, Martin Reynolds,  
 Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg  
 Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira  
 Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson,  
 Simon Ridley, William Warr, James Philips, Rob Harrison, Kathy  
 Hall, Steffan Jones, Emma Dean, Matthew Cornford (presenting),  
 Natasha Price, Lewis Neil (NHS), Claire Pimm and Steven Riley  
 1005 PMQs prep with Declan Lyons  
 1030 PMQs prep meeting  
 1115-1132 Prep time for PMQs  
 1141 Depart No10 for HoC  
 1145 Arrive HoC + Declan Lyons, Sarah Dines, Andrew Griffiths,  
 Leonora Campbell, Joshua Kossoff, Nicholas Howard and Andy  
 Parsons (photographer)  
 1200-1230 PMQs (HoC)  
 1230-1445 In Chamber for Chancellor's Budget statement  
 1445-1450 Lunch in office  
 1450-1510 Meeting with Declan Lyons, Andrew Griffiths MP and Sarah Dines  
 MP  
 1527 Depart HoC for Budget Day visit to Fourpure Brewery with  
 Chancellor of the Exchequer (with bikes)  
 1542 Arrive at Fourpure Brewery (22 Bermondsey Trading Estate,  
 Rotherhithe New Road, London SE16 3LL). Met by Mel Spence  
 (Finance Director) and John Driebergen (Brewmaster)



1543 Introduction with Fourpure  
 1544 Pour hops into mash tuns with Chancellor of the Exchequer  
 1548 Help staff move kegs onto the line with Chancellor of the Exchequer  
 1554 Pour a pint with Chancellor of the Exchequer  
 1558 Joint clip with Chancellor of the Exchequer  
 1602 Depart for No10  
 1625 Return to No10  
 1627-1655 With Dan Rosenfield  
 1655-1710 Box time  
 1710-1746 Meeting with David Frost  
 1746 Box work  
 1749-1752 With Debbie Bilton (diary manager)  
 1805-1826 End of day catch-up meeting + Henry Newman, Henry Cook, Dan Rosenfield, Rosie Bate-Williams, Declan Lyons, Jack Doyle, Stuart Glassborow and Martin Reynolds  
 1826-1829 Pre-brief for HMTQ phone call  
 1830-1856 Phone call with Her Majesty The Queen (private)  
 1858-1902 With Martin Reynolds and Dan Rosenfield  
 1902-1909 Box work  
 1910-2004 Private drinks with Sir Lynton Crosby + Dan Rosenfield, Jack Doyle and Declan Lyons  
 2005-2020 With Martin Reynolds and Simone Finn  
 2020 To Flat

Thursday 28 October

0730-0814 Run  
 0900-0950 MP Engagement Breakfast  
 Stuart Anderson MP, Shaun Bailey MP, Julie Marson MP, Simon Baynes MP, Gareth Davies MP, Rehman Chishti MP, Graham Stuart MP, Ian Levy MP, Jane Stevenson MP and Robbie Moore MP  
 0950-1011 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams, Sarah Dines MP, Andrew Griffith MP and Elise Larkin

- 1012-1040 Vaccines Deployment + Emily Lawson, Nick Hulme (NHS), Chris Whitty, Dan Rosenfield, Henry Cook, Simon Ridley, Will Musker and Jack Doyle/Rosie Bate-Williams
- 1050-1052 PCR test ahead of G20
- 1052 Box work
- 1123-1153 Prep ahead of interviews with Mike Settle and Hugo Gye + Rosie Bate-Williams, Caroline Anning, Charlotte Earland, Jack Doyle and Henry Newman
- 1153 Mike Settle (Scottish Herald) for media slot ahead of COP26  
Hugo Gye (I), for media slot ahead of COP26
- 1234-1245 Drop in – Indonesian Government Ministers + Alex Hickman, Neil Cosgrove (Director, Office for Investment) and Lord Aamer Sarfraz (meeting organiser)  
Luhut Binsar Panjaitan, Co-ordinating Minister for Investment and Maritime  
Septian Hario Seto, Deputy Minister for Investment and Mining  
Jodi Mahardi, Special Staff to Coordinating Minister for Maritime Affairs and Investment for Inter Agency and Media  
Ambassador Desra Percaya
- 1250-1300 Prep ahead of Crime and Justice Small Ministerial Group + Gemma Ungood-Thomas
- 1304-1346 Crime and Justice Small Ministerial Group + Home Secretary, Lord Chancellor, Attorney General, Kit Malthouse, Antonia Romeo, Vicky Atkins, Dan Rosenfield, Gemma Ungood-Thomas, Sarah Barrett, Robert Arnott, Alice Matthews, Sophie du Mont, Joel Winton, Amy Homes and Harry Newman
- 1346-1409 Prep for G20 bilaterals + Dan Rosenfield, Jack Doyle, Stuart Glassborow, Henry Newman, John Bew, Mark Kent and Tara Soomro
- 1415-1448 Lunch
- 1448-1458 Prep ahead of King of Jordan + Tara Soomro, Dan Rosenfield, Jo Power and David Quarrey
- 1502-1553 Meeting with the King Abdullah II of Jordan + David Quarrey, Bridget Brind (HMA), Tara Soomro, John Bew and Caroline Anning  
Jordan delegation:  
His Excellency Mr. Ayman Al Safadi, Deputy Prime Minister and Minister of Foreign Affairs and Expatriates  
His Excellency Dr. Jafar Hassan, Director of His Majesty's Office  
His Excellency Mr. Manar Dabbas, Ambassador of HKJ to the UK



- Mr. Moath Zoubi, Director of Political Affairs at the Royal Hashemite Court
- 1554-1612 Standards Committee Report follow up + Chief Whip, Sheridan Westlake, Jack Doyle, Dan Rosenfield, Declan Lyons and Elise Larkin
- 1628-1636 Video Message Recording Session for messages: Diwali, Children's Parliament
- 1636-1725 MP Engagement/calls + Declan Lyons and Allan Nixon
- 1725-1737 In office alone
- 1738-1808 COP26 Cultural Showcase event + Jo Power and Tara Soomro
- 1808-1838 In private office with Dan Rosenfield and Jack Doyle
- 1839-1844 With David Frost, Dan Rosenfield and Jack Doyle
- 1844-1850 With Jack Doyle and Dan Rosenfield
- 1850-1915 Box work
- 1915 To Flat

Friday 29 October*G20, Rome*

- 0824 To office
- 0824-0835 Prep ahead of call with Prime Minister Morawiecki of Poland + Mark Kent, John Bew and David Frost
- 0835-0846 Phone call with Prime Minister Morawiecki of Poland + Jack Doyle, Caroline Anning, Georgie Barker, Steph Lis, John Bew, Jamie Davies, Kiki Panayi, David Quarrey, Mark Kent, Sian Eastment, Martin Reynolds and Dan Rosenfield
- 0848-0900 Reading newspapers
- 0901-0928 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 0928-0941 In office with Declan, Simone Finn and Jack Doyle
- 0942-1017 Dashboard + Chancellor of the Exchequer, SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard (NHS England), Jenny Harries (NHS Test & Trace), Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, William



Warr, James Philips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil (NHS), Claire Pimm, Steven Riley, James Hedgeland, Max Blain, Catriona Simmons and Naomi Stanley

- 1018-1030 Buy a poppy
- 1030-1032 With Dan Rosenfield
- 1032-1053 Prep ahead of phone call with President Xi of China + Tara Soomro, Dan Rosenfield and John Bew
- 1054 With Tara Soomro
- 1100-1147 Phone call with President Xi of China + Dan Rosenfield, Stuart Glassborow, Jaimie Norman, Sian Eastment, David Quarrey, Peter Hill, Kiki Panayi, Jonathan Black, Max Blain, Georgie Barker, Caroline Anning, Stephen Lovegrove, Jack Doyle, Mark Kent, Rosie Bate-Williams, Tara Soomro, Simone Finn, John Bew, Declan Lyons and Kevin Lin (Interpreter)
- 1147-1150 With Dan Rosenfield
- 1150-1156 In office reading
- 1158-1240 Lunch and making personal phone calls
- 1240-1340 Doing box work in office
- 1245-1258 With Dan Rosenfield
- 1259-1305 With Simone Finn
- 1340 To Flat
- 1406 Depart No10 for Stansted + Carrie
- 1514 Arrive London Stansted Airport
- 1521 Depart Stansted Airport on GBNI
- 1557 Briefing with senior team on plane
- 1630-1700 Press huddle on plane
- 1845 Arrive at Rome Fiumicino Airport
- 1858 Depart airport for hotel
- 1945 Arrive Westin Excelsior Hotel – Covid testing in room
- 1950 Record Pride of Britain clip (subsequently re-recorded?)
- 2000 Depart hotel with Carrie for private dinner at Giulio Passami L'Olio
- 2200 Depart restaurant for hotel
- Overnight at Westin Excelsior Hotel

#### Saturday 30 October

*G20, Rome*

- 0700 Breakfast with Carrie in room
- 0720 G20 briefing with team / media prep + Dan Rosenfield, David Quarrey, Jonathan Black, Tara Soomro, Shelley Williams Walker,

Jack Doyle, Max Blain, Rosie Bate Williams, Georgie Barker, and John Bew  
 0740 Depart for media location  
 0750 Arrive Colosseum, met by Federica Rinaldi, Director of Colosseum  
 0800 UK Broadcast media interviews with GB News, C4, BBC, SKY, ITV  
 0840 Short tour led by Federica Rinaldi  
 0850 Digi clip  
 0855 Italian media interviews (Rai and Sky Italia)  
 0905 Farewells to host, depart for summit venue  
 0930 Arrive La Nuvola Convention Centre for G20 Summit  
 0940 Bilateral meeting with Prime Minister Draghi of Italy + HMA, Tara Soomro, Jack Doyle, Dan Rosenfield and John Bew  
 0955 Move to UK Delegation Room  
 1000 Official welcome in protocol order  
 1045 Move to delegation room for box time and speech prep  
 1115 Bilateral meeting with Prime Minister Trudeau of Canada + David Quarrey, Dan Rosenfield, Tara Soomro, Georgie Barker and John Bew  
 1120 Chancellor of the Exchequer arrives  
 1140 Family photo  
 Move to plenary  
 1145 Session 1 (Working Lunch) – Global Economy and Global Health + Chancellor of the Exchequer, Jonathan Black and Veda Poon (HMT)  
 1255 Speak  
 1313 Sessions ends, move to bilat room walking with Ursula von der Leyen  
 1320 Bilateral meeting with Ursula von der Leyen, President of the EU Commission + Tara Soomro, Dan Rosenfield, John Bew)  
 1405 Bilateral meeting with Prime Minister Morrison of Australia + Tara Soomro, David Quarrey, Dan Rosenfield, John Bew, Georgie Barker/Jack Doyle  
 1423 Side Event with Queen Maxima of the Netherlands on supporting SMEs and women-owned businesses + Jonathan Black and Tara Soomro  
 1446-1544 E3+USA meeting (hosted by Germany) + David Quarrey and Dan Rosenfield  
 1545 Depart for hotel  
 1615 Arrive at hotel, downtime with Carrie  
 1840 Depart for cultural event with Carrie

- 1845 Arrive at Terme di Diocleziano with Carrie  
Official welcome by Prime Minister Draghi of Italy and Mrs Draghi  
Tour, with private guide, of the Baths of Diocletian
- 1900 Join leaders and partners, seated for immersive light show
- 1950 Depart for Palazzo del Quirinale
- 2000 Arrive Palazzo del Quirinale, met by protocol officer
- 2010 Official welcome by HE Sergio Mattarella, President of the Italian Republic,  
Laura Mattarella, President's daughter, PM Draghi and Mrs Draghi  
Move to Salone dei Corazzieri
- 2015 Join leaders and partners for drinks reception  
Leaders' family photo  
Leaders and partners family photo
- 2025 Move to dining room, take seats around table  
Short remarks by HE Sergio Mattarella and Prime Minister Draghi of Italy
- 2030 Leaders and partners dinner
- 2215 Return to Salone dei Corazzieri for coffee
- 2245 Depart for hotel
- 2300 Arrive hotel for overnight stay

Sunday 31 October*G20, Rome*

- 0700 Breakfast in room with Carrie
- 0730 Morning briefing with team + Dan Rosenfield, David Quarrey, Jonathan Black, Tara Soomro, Shelley Williams Walker, Jack Doyle, Max Blain, Rosie Bate Williams, Georgie Barker and John Bew
- 0850 Depart for private visit to Forum Romanum with Carrie, met by Robert Coghlan, guide
- 0845 Depart for Palazzo Poli
- 0855 Arrive at Palazzo Poli  
Move outside
- 0800 Short walk at Fontana di Trevi
- 0930 Depart for summit venue
- 1000 Arrive La Nuvola for G20
- 1005 Brush-by with President Macron of France
- 1025 Move to side event
- 1030 Climate side event with HRH Prince Charles + Jonathan Black and Tara Soomro



1100 Event ends, move to plenary room  
1105 Session 2 – Climate Change and Environment + Jonathan Black,  
Tara Soomro and Press  
1330 Leave session  
1332 Prep in delegation room  
1340 Brush-by with Prime Minister Lee of Singapore + Dan Rosenfield,  
David Quarrey, Tara Soomro and Rosie Bate-Williams  
1400 Session 3 (Working Lunch) – Sustainable Development + Jonathan  
Black, Tara Soomro and Press  
1445 Closing session  
1526 Depart session  
1600 Depart for Chalet de Lago  
1606 Arrive Chalet de Lago, prep for interview  
1610 Interview with Justin Rowlett, BBC Chief Environment  
correspondent  
1708 Depart Chalet for press conference  
1715 Prep for press conference  
1730-1745 Press conference  
1750 Join US event on supply chains Jonathan Black, Dan Rosenfield  
and Tara Soomro  
1817 Depart for Residence  
1835 Downtime and speech writing at Residence  
1944 Photograph with Ambassador and Residence staff  
1945 Depart for Fiumicino Airport, Rome  
2022 Depart Rome for Glasgow to attend the COP26 Summit on GBNI  
plane  
2233 Arrive Glasgow Airport. Depart for hotel  
2243 Depart for hotel  
2303 Arrive Kimpton Blythswood Square Hotel  
Overnight

